

Holland Bloorview Board of Directors Meeting Minutes
Wednesday, September 27, 2023
5:50 p.m. to 8:30 p.m.
150 Holland Bloorview, Toronto ON
Executive Boardroom: Room 5E100

Attendance

Present: Alycia Calvert, Treasurer; Megh Gupta; Julia Hanigsberg; Helen Hayward; Mark Johnson; Suzanne Jorisch; Sarah Kramer; Alysha Ladha; Jean Lam; Poonam Puri, Chair; Jennifer Quaglietta; Lisa Robinson; Catherine Roche, Vice Chair; Michael Wasserman; Heather Watt; Allyson Whyte Nowak

Sr. Management: Irene Address; Enza Dininio; Sandra Hawken; Tracey Millar; Golda Milo-Manson; Aman Sium; Stewart Wong

Regrets: Laura Dottori-Attanasio; Rhonda McEwen; Dale Ponder, Secretary

1.0 Call to order

The Chair, P. Puri called the meeting of the Holland Bloorview Kids Rehabilitation Hospital Board of Directors to order at 5:50 p.m.

Chair's remarks

The Chair welcomed everyone and formally welcomed the incoming directors Megh Gupta, Helen Hayward, Mark Johnson, Sarah Kramer, Alysha Ladha, and Heather Watt to the Board of Directors and congratulated Tracey Millar, Enza Dininio and Stewart on their recent promotions.

The Chair reminded board members to complete the annual forms sent by the Senior Executive Assistant and Governance Lead and to provide their availability to attend the Quality Committee (QC) and the Family Advisory Committee (FAC) at least once per year.

J. Hanigsberg, President and CEO provided a brief overview of her recent visit to the Weekeebyko Area Health Authority in Moose Factory and the impact of seeing first hand the challenges of operating in a remote northern First Nation and the innovation and excellent care being provided.

Approval of agenda

The Chair requested approval of the agenda as pre-circulated.

MOTION: It was MOVED by Mark Johnson, and seconded by Jennifer Quaglietta that the Board of Directors approve the agenda.

Johnson/Quaglietta

CARRIED

Disclosure of Conflicts of Interest

The Chair asked whether anyone wished to declare a conflict of interest on any of the items slated for discussion at this Board meeting, and there were none.

2.0 Discussion Agenda

2.1 Board Education: Public Hospital Director Legal Responsibilities

The Chair welcomed Simmie Palter, INQ Law who presented on the responsibilities of public hospital directors. The presentation focused on the general legal duties as directors of a public hospital and the mandate of the board of a public hospital that operates within a highly regulated healthcare system and within the public system.

2.2 Caring Safely Update

2.2.1 Safety Story [S. Wong]

S. Wong presented a safety story which took place in the spring of 2023 whereby a client's family missed the timeline for closing of the gate from the playground back into the building. This incident happened during the Bloorview Research Institute (BRI) construction when fences had to be installed to keep the area safe. The client was able to communicate with reception and security was contacted. This resulted in a no-harm incident but to prevent a repeat of this happening the following steps have been put in place:

- Automatic door locking times were increased by one hour later than the playground use times; door now closes at 6:00pm but the gate remains unlocked until 7:00pm
- Security has been informed to do a walk-around at lock time to ensure that no one is in the playground
- Communication team was consulted and current signage has been revised to inform families of the emergency 5555 number
- Construction fence has been removed to provide access to the emergency pull station.

2.2.2 Quality Committee Update

J. Quaglietta drew attention to the Quality Committee Updates for the May 18th and September 13th meetings as pre-circulated. In response to the question on whether one-time funding would support the autism wait-times or would multiple funding be available, the President and CEO advised that this item will be further addressed at the January 2024 Board of Directors meeting.

2.3 Financial Statements and Variance Report as of June 30, 2023

E. Dininio provided a funding update and referred directors to the financial statements and variance report as of June 30, 2023. A Hospital Services Accountability Agreement (HSAA) status update and background information was presented for the interest of the new directors.

MOTION: It was MOVED by Alycia Calvert and seconded by Megh Gupta that the Board of Directors of Holland Bloorview Kids Rehabilitation Hospital approve the Financial Statements as of June 30, 2023, as pre-circulated.

Calvert/Gupta

CARRIED

2.4 Extensive Needs Service and Make Kids Count + FY2023/2024 Operating Budget Update

I. Andress provided an overview on Extensive Needs Service (ENS) which is a three year proof of concept jointly funded by the Ministry of Health (MOH) and the Ministry of Children Community and Social Services (MCCSS) for a combined funding of \$97M across the three Ontario sites (Holland Bloorview, Children's Hospital of Eastern Ontario (CHEO) and McMaster Children Hospital).

I. Andress reviewed the programs being expanded through the funding advocated for in the Make Kids Count Action Plan. \$330M of new funding for children's healthcare in Ontario was announced publicly by the Premier in Ottawa in July. At Holland Bloorview, the hospital's share of this funding is expanding programming in ambulatory care, inpatient care and enabling services. E. Dininio reviewed the updated operating budget associated with the expected funding as well as the number of new full-time equivalent (FTE) positions being recruited and progress made in hiring. The Board discussed the risk/benefit of staffing and program expansion based on assurances from senior ministry officials and the public announcement despite the absence of funding letters from Ontario Health. The Board endorsed management's decision to move ahead in order to provide much needed care to clients and families. The Board encouraged management to continue to ask the Ministry of Health and Ontario Health to issue funding letters. The Board also discussed financial contingency.

MOTION: It was MOVED by Alycia Calvert and seconded by Megh Gupta that the Board of Directors of Holland Bloorview Kids Rehabilitation Hospital approve the revised fiscal year 2023 – 2024 Operating Budget as presented.

Calvert/Gupta

CARRIED

2.5 Bloorview Research Institute Growth Strategy: Capital Project Close Out

N. Lise Tanel provided a close-out update on the Bloorview Research Institute (BRI) Growth Strategy from the design stage to completion, demonstrating the success of the project which, despite pandemic construction, experienced minimal delays and a budget underspend.

2.6 Foundation Update

S. Hawken presented a funding-raising update while highlighting important commitments from CIBC, RBC, Scotiabank, Toronto Blue Jays/Maple Leafs Sports and Entertainment and Janice Rotman. Humour Me has already raised record-breaking funding. Evening of Possibilities has sold out in record time.

S. Hawken extended special thanks to A. Calvert, L. Dottori-Attanasio, J. Lam and C. Roche for their support in purchasing tables for this event

In closing S. Hawken discussed plans for the next fundraising campaign and emphasized the importance of the Board's engagement in fundraising.

The Chair thanked the Foundation for hosting the retiring Directors event on September 21st.

2.7 Board Retreat Planning

J. Hanigsberg reminded the Board of the upcoming retreat scheduled for November 22nd on site at Holland Bloorview. The focus of the retreat will be the 2023 – 2030 Strategic Plan with emphasis on the key priorities.

2.8 President & CEO Report – September 2023

J. Hanigsberg presented the President and CEO report and encouraged questions from the Board. In addition, H. Hayward provided an update on the Ontario Hospital Association (OHA) special committee on executive leadership recruitment and compensation. I. Andress provided an update on the upcoming viral season preparedness across the region and province as well as at Holland Bloorview.

3.0 Consent Agenda

The Chair noted the following items under the Consent Agenda requiring Board approval.

- 3.1** Minutes of Board of Directors Meeting – June 21, 2023
- 3.2** Board Standing Committee Membership 2023 – 2024
- 3.3** Board Annual Work Plan 2023 – 2024
- 3.4** Appointment of Credentialed Professional Staff

MOTION: It was MOVED by Jennifer Quaglietta and seconded by Heather Watt that the Board of Directors approve the Consent Agenda.

Quaglietta /Watt

CARRIED

Adjournment

There being no further business for discussion, the meeting was adjourned at 8:10 p.m.

Poonam Puri
Chair, Board of Directors
:cw